Financial Report

Included in the following pages are highlights of the University's 2021–2022 fiscal year financial results, as well as key excerpts from the University's consolidated financial statements.

Statement of Financial Position

ASSETS

The largest categories within the University's \$3.1 billion asset balance are investments and capital assets. The University's endowment fund comprises the majority of the University's investment balance (see "Endowment Review" on page 19) and experiences growth based on donor support and investment return net of operating distributions. Significant capital projects in process or recently completed include renovations to Chandler-Ullmann Hall, the Lehigh Business Building Expansion, and continued progress on new residential housing facilities.

LIABILITIES

The Bonds, Loans and Notes Payable balance of \$499 million comprises the largest liability balance on the consolidated financial statements. The University's debt balance includes a diversified mix of fixed and variable rate, and taxable and tax-exempt obligations. In support of the tax-exempt debt portfolio, the University has entered into interest rate exchange agreements that effectively minimize the variable rate exposure and/or reduce the University's effective interest rate. In fiscal year 2021–2022, the University's balance sheet also includes a \$44.4 million asset (in Property, Plant and Equipment) and corresponding liability (in Other Liabilities) relating to the SouthSide Commons residential facility that is operated by a third party under the terms of a ground lease.

NET ASSETS

The University's Net Assets balance of over \$2.4 billion is classified as "with donor restrictions" or "without donor restrictions" in accordance with accounting standards. Net assets without donor restrictions are free of donor restrictions but may be designated for specific purposes by action of the Board of Trustees or senior management. Net assets with donor restrictions include net assets with donor-imposed restrictions that may be met by actions of the University or by the passage of time as well as net assets that are subject to permanent donor restrictions. Donors of these assets generally permit the University to use all or part of the investment income on related investments for general or specific purposes in accordance with a Board-approved spending policy.

Statement of Activities

OPERATING REVENUES

Net Tuition Revenue and Investment Return comprise the two largest sources of unrestricted operating revenue, representing 56% and 22% of the consolidated total in fiscal year 2021–2022. Tuition and fee revenue is reported net of related scholarships.

Operating Investment Return includes \$70.4 million of distributed earnings from the University endowment fund. The University's policy for the distribution of endowment earnings is based on a three-year moving average market value that includes a ceiling and floor to insulate program spending from significant market fluctuations. While the \$70.4 million of distributed earnings from the university endowment must be used according to the specified purpose of each fund, the payout touches all areas of the university and demonstrates the ongoing commitment to financial aid with more than 46 percent of the university's donor restricted endowment designated for scholarships and fellowships. In fiscal year 2021–2022, institutional financial aid was provided to more than 50 percent of undergraduate students, with an average need-based aid award of just over \$49,313.

OPERATING EXPENSE

The University continues to manage its expenses responsibly, aligning institutional resources from all sources to support its mission of education, research and public service. Salaries and benefits comprise approximately one-half of the University's annual operating expense.

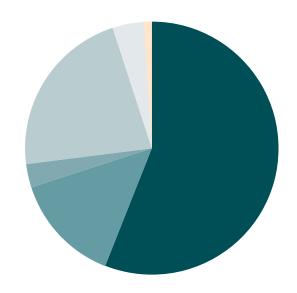
NONOPERATING ACTIVITY

Nonoperating activity includes transactions of a long-term investment nature or that indirectly relate to core activities. Examples include contributions restricted for campus improvements, contributions restricted because of donor-imposed stipulations, income and expense resulting from certain fair-value adjustments, and investment returns from endowment net of earnings distributed for operations.

Fiscal Year 2021–2022 Operating Revenue Sources

(\$ in thousands)

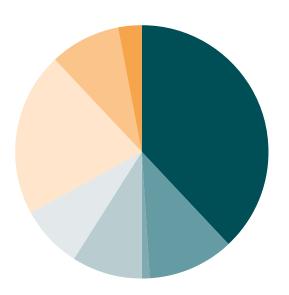
| | \$ 458,400 | 100% |
|------------------------|------------|------|
| OTHER SOURCES | 9,550 | 1% |
| INDEPENDENT OPERATIONS | 15,274 | 4% |
| INVESTMENT RETURN | 85,324 | 22% |
| CONTRIBUTIONS | 14,958 | 3% |
| GRANTS & CONTRACTS | 62,959 | 14% |
| TUITION & AUXILIARIES | \$ 270,335 | 56% |
| | | |



Fiscal Year 2021–2022 Operating Expense by Functional Category

(\$ in thousands)

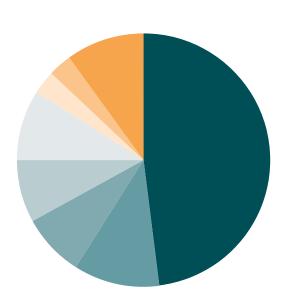
| INDEPENDENT OPERATIONS | 11,032 | 3% |
|------------------------|---------------|-----|
| AUXILIARY ENTERPRISES | 48,658 | 9% |
| INSTITUTIONAL SUPPORT | 84,944 | 21% |
| STUDENT SERVICES | 43,486 | 8% |
| ACADEMIC SUPPORT | 41,409 | 9% |
| PUBLIC SERVICE | 4,193 | 1% |
| RESEARCH | 59,265 | 11% |
| INSTRUCTION | \$ 161,964 | 38% |



Fiscal Year 2021–2022 Operating Expenses by Natural Category

(\$ in thousands)

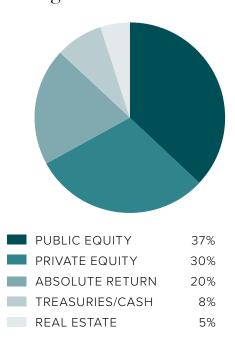
| | \$ 456,951 | 100% |
|-------------------------|---------------|------|
| OTHER BUSINESS EXPENSES | 60,627 | 10% |
| INDEPENDENT OPERATIONS | 11,302 | 3% |
| INTEREST | 15,534 | 3% |
| DEPRECIATION | 38,288 | 9% |
| OCCUPANCY | 37,166 | 8% |
| PURCHASED SERVICES | 41,437 | 8% |
| EMPLOYEE BENEFITS | 62,177 | 11% |
| SALARIES & WAGES | \$ 190,690 | 48% |
| | | |



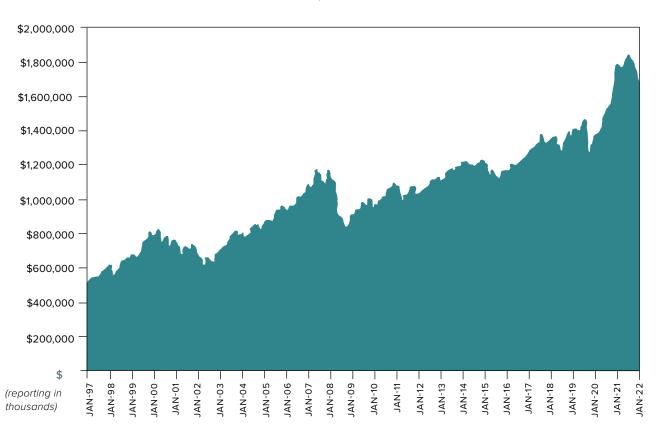
Endowment Review

The Endowment declined -2.7% for fiscal year 2021–2022, net of all fees. While the public equity asset class generated negative performance consistent with the precipitous decline in equity markets, we were able to offset losses with significant positive performance across the real estate, absolute return, and private equity asset classes. The real estate portfolio was the top performing asset class, generating a +22% return through both meaningful rental growth and higher sales prices. The absolute return portfolio generated an +11% return with consistent positive performance across hedge funds, private credit and opportunistic strategies. The private equity portfolio generated an +8% return with positive performance across venture, growth equity and buyout strategies, despite write-downs to capture the multiple compression and overall negative market environment. The treasury portfolio, while marginally negative, held up well as we shortened the overall duration, therefore reducing sensitivity to rising interest rates and repositioning the portfolio to capture an attractive yield opportunity.

Lehigh Endowment Target Asset Allocation



Endowment Fund Growth History



Lehigh University

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Year Ended June 30, 2022

(with comparative financial information for year ended June 30, 2021) (in thousands)

| ASSETS | 2022 | 2021 |
|---------------------------------------|--------------------|-----------|
| Cash and cash equivalents | \$ 48,933 | 54,709 |
| Accounts receivable, net | 19,718 | 18,479 |
| Prepaid expenses and other assets | 15,835 | 6,609 |
| Contributions receivable, net | 28,884 | 35,074 |
| Notes receivable, net | 9,099 | 9,217 |
| Investments | 2,270,345 | 2,419,105 |
| Funds held in trust by others | 4,887 | 5,941 |
| Property, plant and equipment, net | 725,439 | 671,421 |
| Total assets | \$ \$ 3,123,140 | 3,220,555 |
| LIABILITIES AND NET ASSETS | 2022 | 2021 |
| Accounts payable and accrued expenses | \$ 53,596 | 44,971 |
| Deferred revenues | 16,418 | 14,180 |
| Annuity payment obligations | 17,248 | 18,076 |
| Other liabilities | 103,017 | 121,405 |
| Bonds, loans and notes payable | 498,592 | 505,244 |
| Total liabilities | 688,871 | 703,876 |
| Net assets: | | |
| Without donor restrictions | 1,198,209 | 1,212,498 |
| With donor restrictions | 1,236,060 | 1,304,181 |
| Total net assets | 2,434,269 | 2,516,679 |
| Total liabilities and net assets | \$ 3,123,140 | 3,220,555 |

Lehigh University

CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended June 30, 2022

(with comparative financial information for year ended June 30, 2021) (in thousands)

2022

| SUPPORT AND REVENUES | hout Donor estrictions | With Donor Restrictions | Total | 2021 |
|---------------------------------------|---------------------------|----------------------------|---------|---------|
| Tuition and fees, net | \$ 217,933 | _ | 217,933 | 199,110 |
| Federal grants and contracts | 50,614 | _ | 50,614 | 41,825 |
| State and local grants and contracts | 7,861 | _ | 7,861 | 9,303 |
| Private grants and contracts | 4,484 | _ | 4,484 | 3,801 |
| Contributions | 14,958 | _ | 14,958 | 13,011 |
| Investment return, net | 85,324 | _ | 85,324 | 85,497 |
| Auxiliary enterprises, net | 52,402 | _ | 52,402 | 21,296 |
| Independent operations | 15,274 | _ | 15,274 | 13,149 |
| Other sources | 9,550 | _ | 9,550 | 3,668 |
| Net assets released from restrictions | 2,356 | (2,356) | _ | _ |
| Total support and revenues | \$ 460,756 | (2,356) | 458,400 | 390,660 |
| EXPENSES | | | | |
| Salaries and wages | 190,690 | _ | 190,690 | 185,972 |
| Employee benefits | 62,177 | _ | 62,177 | 44,727 |
| Purchased services | 41,437 | _ | 41,437 | 30,144 |
| Occupancy | 37,166 | _ | 37,166 | 30,217 |
| Depreciation | 38,288 | _ | 38,288 | 34,300 |
| Interest | 13,534 | _ | 13,534 | 11,937 |
| Independent operations | 11,032 | _ | 11,032 | 11,127 |
| Other business expenses | 60,627 | _ | 60,627 | 42,222 |
| Total expenses | 454,951 | _ | 454,951 | 390,646 |
| Operating income (loss) | 5,805 | (2,356) | 3,449 | 14 |
| | | | | |

Lehigh University

CONSOLIDATED STATEMENT OF ACTIVITIES (CONTINUED)

Year Ended June 30, 2022

(with comparative financial information for year ended June 30, 2021) (in thousands)

2022

| | | - | | |
|--|-------------------------------|----------------------------|-----------|-----------|
| NONOPERATING ACTIVITY | Without Donor Restrictions | With Donor Restrictions | Total | 2021 |
| Investment return, net | | | | |
| University | \$ (60,661) | (77,730) | (138,391) | 460,203 |
| Independent operations | (7,373) | _ | (7,373) | 5,573 |
| Gifts and trusts | 2,455 | 28,520 | 30,975 | 23,632 |
| Net assets released from restrictions and changes in donor intent | 18,435 | (18,435) | _ | _ |
| Change in fair value of interest rate swaps | 14,310 | _ | 14,310 | 11,732 |
| Post-retirement plan changes other than net periodic benefit cost: | | | | |
| University | 13,580 | _ | 13,580 | 1,618 |
| Independent operations | 364 | _ | 346 | 46 |
| Net periodic benefit costs other than service costs: | (4.024) | | (4.02.4) | (4.050) |
| University | (1,924) | _ | (1,924) | (1,850) |
| Independent operations | (60) | _ | (60) | (57) |
| Other | 798 | 1,880 | 2,678 | (1,094) |
| Nonoperating (loss) income | (20,094) | (65,765) | (85,859) | 499,803 |
| Change in net assets | (14,289) | (68,121) | (82,410) | 499,817 |
| Net assets, beginning of year | 1,212,498 | 1,304,181 | 2,516,679 | 2,016,862 |
| Net assets, end of year | \$ 1,198,209 | 1,236,060 | 2,434,269 | 2,516,679 |